

# Eliana Baraldi

ADVOGADOS

ARBITRATION AND MEDIATION  
CORPORATE LITIGATION



## ACADEMIC BACKGROUND

**2016**-Masters in International Law at University of São Paulo -USP - *Iura Novit Curia* in International Arbitration

**1995**-Diploma in Law from University of São Paulo-USP

## OTHERS

**2016-2018**-Advanced Arbitration Academy at the ICC-International Chamber of Commerce

**2017**-Trial Academy IADC-International Association of Defense Counsels - University of Stanford, Palo Alto, CA, USA

**2010**- Academy of American and International Law - ITA-Institute for Transnational Arbitration, Dallas, Texas

## PRACTICE AREAS

Corporate disputes, mergers & acquisitions, complex banking transactions, derivatives, structured international trade finance, infrastructure, construction, EPC, energy, *project finance*, insurance, government contracts /PPPs, *oil & gas*, mining, telecommunications, maritime law, aeronautic law, financing/sale and purchase of aircraft, distribution agreements, contracts in general

## LANGUAGES

English (fluent)  
Spanish (fluent)  
Italian (good understanding)

## ELIANA BARALDI

ELIANA BARALDI ADVOGADOS

**Founding Partner**

Rua Funchal, 263, 6º andar-CEP 04551-060

**São Paulo-SP-Brasil**

[eliana@elianabaraldi.com.br](mailto:eliana@elianabaraldi.com.br)

51 YEARS OLD

T: + 55 (11) 4302.8200

C: + 55 (11) 99904-9697

[www.elianabaraldi.com.br](http://www.elianabaraldi.com.br)

## CURRENT ACADEMIC ACTIVITIES

Visiting Professor:

University of Salamanca, Espanha (Master in Arbitration and Mediation in Commercial Practice)

Auburn University, Alabama, USA (International Comparative Law)

IBMEC, São Paulo - Brasil (LLM in Commercial Arbitration)

PUC (COGEAE) - Extension Course in Arbitration

## PROFESSIONAL EXPERIENCE

Former President of the Chamber of Arbitration and Mediation of the Brazilian Bar Association - CAMCA (São Paulo Chapter)

Member of the arbitrator's rosters of national and international arbitration providers, with experience in Brazil and abroad: ICC, LCIA, ICDR, CAM-CCBC, CIESP-FIESP, FGV, AMCHAM, CAMARB, CAMCA (OAB/SP), among others

More than 25 years of experience in national and international arbitration as counsel, arbitrator and also in corporate court litigation. Also acts as mediator

Lectures in Brazil and abroad. Author of national and international publications

## RECOGNITIONS

**WHO'S WHO LEGAL - GLOBAL 2023, 2022** - Arbitration

**ANÁLISE ADVOCACIA MULHER 2022, 2021**, Most Admired Lawyer in the Practice of Arbitration and International Trade

**ANÁLISE ADVOCACIA 500 - SINCE 2018** Most Admired Lawyer in the Arbitration Practice

**LEADERS LEAGUE 2024** (Best Law Firms in Arbitration); **2022** (Notable practitioner) **2017** Arbitration in full-service law firms

**CHAMBERS 2024** Contentious, Most in Demand Arbitrator ; **LATIN AMERICA 2016**, *notable practitioner*

## ASSOCIATIONS AND INSTITUTIONAL ACTIVITIES

### BRAZIL

- **CAMCA - OAB/SP - ORDEM DOS ADVOGADOS DO BRASIL**. Vice-President and Former President
- **OAB/SP** - Arbitration Commission (since 2004), Mediation Commission (since 2017) and Aeronautic Law Commission (2010/2013)
- **CBAR-BRAZILIAN ARBITRATION COMMITTEE** Former São Paulo State Coordinator (2012-2016)
- **AMCHAM BRASIL-CÂMARA AMERICANA DE COMÉRCIO** Member of the Mediation Committee (2016) and Legal Committee (since 2000)
- **CAM/CCBC** - Participation in the amendment of the arbitration rules (2012)
- **CESA-CENTRO DE ESTUDOS DAS SOCIEDADES DOS ADVOGADOS** - Coordinator of the Arbitration Committee (2000-2003 and 2021-2023)
- **CANAL ARBITRAGEM** -Advisory Board (2021-2023)
- **INFRA WOMEN BRAZIL** - Sector Leadership of Arbitration

### ABROAD

- **ITA – INSTITUTE FOR TRANSNATIONAL ARBITRATION** Vice-Chair of the Americas Initiative Program
- **CIAR – CENTRO IBEROAMERICANO DE ARBITRAJE** – member of Comité Asesor
- **SCOTTISH ARBITRATION CENTRE**- Arbitral Appointments Committee
- **IBA-INTERNATIONAL BAR ASSOCIATION** Arbitration Committee
- **ICC-INTERNATIONAL CHAMBER OF COMMERCE** - Arbitration and Mediation Commission-ICC Brazil
- **ICDR-INTERNATIONAL CENTRE FOR DISPUTE RESOLUTION** (AAA-American Arbitration Association) - Translation Committee
- **WOMEN WAY IN ARBITRATION – WWL** Integration Group
- IADC-INTERNATIONAL ASSOCIATION OF DEFENSE COUNSEL** – Vice Chair of the Arbitration Committee

## MEMBER OF THE ARBITRATOR'S ROOSTER / EXPERIENCE IN SEATING AS ARBITRATOR UNDER THE RULES OF THE FOLLOWING ARBITRATION PROVIDERS

- **ICC** – International Chamber of Commerce
- **CIAM-CIAR** – Centro Internacional de Arbitraje de Madrid-Centro Iberoamericano de Arbitraje
- **CAM-CCBC** - Centro de Arbitragem e Mediação da Câmara de Comércio Brasil-Canadá
- **CAM-B3** – Câmara de Arbitragem do Mercado
- **CMA-CIESP** - Câmara de Conciliação, Mediação e Arbitragem - FIESP
- **CAMARB** - Câmara de Arbitragem Empresarial Brasil
- **FGV** - Câmara de Conciliação e Arbitragem da Fundação Getúlio Vargas
- **CBMA** – Centro Brasileiro de Mediação e Arbitragem
- **ARBITAC** – Câmara de Mediação e Arbitragem da Associação Comercial do Estado do Paraná
- **AMCHAM** – Centro de Arbitragem e Mediação da Câmara Americana de Comércio
- **CAM-FIEP** – Câmara de Arbitragem e Mediação da Federação das Indústrias do Estado do Paraná
- **CMA-IE** - Câmara de Mediação e Arbitragem do Instituto de Engenharia
- **CAMCA-OAB/SP** – Câmara de Conciliação, Mediação e Arbitragem da Comissão das Sociedades de Advogados da OAB/SP
- **CAMARBRA** – Câmara de Comércio Argentino Brasileira - SP

## EXAMPLES OF ARBITRAL PROCEEDINGS - ACTING AS ARBITRATOR

- Acting as co-arbitrator in arbitration proceedings under the ICC rules involving a Public Administration entity, in relation to the economic and financial balance of a contract in the infrastructure sector and compensation for non-compliance
- Acting as co-arbitrator in arbitration proceedings under CAM-CCBC rules relating to retrocession contracts, the purpose of which was the partial assignment of risks associated with life and health insurance policies, involving liability for the payment of alleged claims occurring during the term of the reinsurance contracts covered by the retrocession contracts.
- Acting as President of the arbitration tribunal under CAM-CCBC rules initiated by a company seeking the termination of a contract for the incorporation of a company and a consortium of a company operating in the water supply and sewage collection business, with compensation for direct and indirect losses.
- Acting as co-arbitrator in a corporate claim under the CCMA-ACB rules involving obligations and allegations of real estate development contract
- Acting as President of the Arbitral Tribunal under CIESP rules initiated by a construction company which, following the execution of a real estate development, seeks remuneration for the services it considers to have been duly and fully rendered
- Acting as co-arbitrator in arbitration proceedings under CAM-CCBC rules relating to a know-how transfer agreement transfer agreement, as well as retrocession contracts signed, with discussions about liability for losses associated with associated with claims and losses incurred during the term of the reinsurance contracts covered by the retrocession contracts
- Acting as President of the arbitral tribunal under CIESP rules in arbitration proceedings initiated by the leading co-insurer who, after the claim and subrogation to the rights of the insured, seeks reimbursement

for the amounts incurred against the alleged cause of the damage

- Acting as co-arbitrator in arbitration proceedings under CAM-B3 rules initiated by a publicly traded company seeking the conviction of former directors to reimburse it for unlawful acts
- Acting as President of the arbitral tribunal under CAM-CCBC rules in arbitral proceedings related to the compliance with contracts for the supply of wind turbine towers, with the determination of possible contractual defaults and liability for delays in the work
- Acting as co-arbitrator in arbitration proceedings under the rules of CAMCA (OAB/SP) relating to the determination of assets of a partner in a law firm, as well as alleged conduct practiced during the term of the partnership
- Acting as coarbitrator in arbitration proceedings under CAM-CCBC rules related to an energy purchase agreement, including discussions regarding damages and the collection of a termination fee.
- Acting as coarbitrator in arbitration proceedings under FGV rules related to an energy purchase agreement, including discussions regarding damages and the collection of a termination fee.
- Acting as President of the tribunal in arbitration proceedings under the CIESP rules related to the termination and dissolution of a holding company and the consequences of such termination
- Acting as coarbitrator in arbitration proceedings under FGV rules related to a corporate law dispute involving discussion of possible lack of consent to a shareholders' agreement.
- Acting as President of the tribunal in arbitration proceedings under the CAM-CCBC rules related to potential breaches of contractual assignment of rights and obligations under group health plan contracts.
- Acting as coarbitrator in arbitration proceedings under AMCHAM rules related to the sale of sporting goods involving intellectual property rights, franchising and breach of contract.
- Acting as President of the tribunal in arbitration proceedings under the CAM-CCBC rules related to the performance of obligations arising from a contract for the purchase and sale of assets and related technologies
- Acting as President of the tribunal in arbitration proceedings under FGV rules related to compliance with obligations under an international investment agreement
- Acting as President of the tribunal in arbitral proceedings under the CAM-CCBC rules related to compliance with obligations under an M&A contract
- Acting as coarbitrator of the court in arbitration proceedings under the CIESP rules related to a request for the exhibition of documents and compensation for damages resulting from alleged wrongful acts
- Acting as coarbitrator in an arbitral proceeding under the rules of CAMCA in relation to determination of assets
- Acting as presiding arbitrator in an arbitral proceeding under the rules of CAMCA in relation to a dissolution of a company and further determination of assets
- Acting as coarbitrator in a multiparte arbitration proceeding under CIESP rules relating to a motion to quash diverse general meetings' resolutions
- Acting as presiding arbitrator in an arbitral proceedings under the rules of CAMCA in relation to rendering of accounts
- Acting as presiding arbitrator in an arbitral proceedings under CIESP rules in relation to banking and financial matters
- Acting as presiding arbitrator in a CAM-CCBC proceedings involving mining rights
- Acting as sole arbitrator in a proceeding under the ARBITAC rules related to a franchise agreement, discussing violation of a non-compete clause
- Acting as president of the Arbitral Tribunal in an infrastructure proceeding under the ICC Rules involving a public administration body, economic and financial balance of the contract, as well as contractual indemnities
- Acting as coarbitrator in a multiparte proceeding under the CAM-CCBC rules involving a merger and acquisition

contract, in violation of a *non-compete* clause, nullity of certain acts. Paralel state court litigation.

- Acting as co-arbitrator in a CIESP multiparte arbitral proceeding related to the acquisition of a company, breach of contract and redress for losses and damages
- Acting as co-arbitrator in a proceeding under the CAM-CCBC rules involving the economic and financial balance of a contract, as well as contractual indemnities
- Acting as co-arbitrator in a CIESP corporate arbitral proceeding related to the nullity of corporate acts, involving property and moral damages, loss of profit and redress for losses and damages in general
- Acting as co-arbitrator in a proceeding under the CAM-CCBC rules involving the merger of two companies and possible breach to an investment agreement
- Acting as president of the arbitral tribunal in a proceeding under CAM-CCBC rules involving an EPC contract and a reinsurance policy signed for the implementation of a small hydroelectric power plant (PCH)
- Acting as co-arbitrator in a proceeding under CAM-CCBC rules involving developments of a Nonbinding Offer and other contracts
- Acting as president of the arbitral tribunal in a proceeding under FGV rules involving contracts for the commercialization of electric power and contractual indemnities
- Acting as president of the arbitral tribunal in a proceeding under CAMARB rules involving an investment contract for the acquisition of debentures from a company
- Acting as president of the arbitral tribunal in a proceeding under CAM-CCBC rules involving an agreement for the supply of industrial machines and features
- Acting as president of the arbitral tribunal in a proceeding under CAM-CCBC rules involving an international financing agreement for import, supply, assembly and maintenance of equipment
- Acting as a co-arbitrator in an arbitral proceeding under the CAMCA rules (OAB/SP) regarding the determination of assets of a law firm
- Acting as president of a CAMNORTE arbitral proceeding relating to a franchise agreement, with legal developments of various kinds before state courts
- Acting as co-arbitrator in a CAM-CCBC multipart arbitral proceedings contemplating acquisition of company and contractual indemnities
- Acting as co-arbitrator in a CAM-CCBC arbitral proceeding re construction of wind farms
- Acting as co-arbitrator in a multiparty CAM-CCBC arbitral proceeding re acquisition of a company, price adjustment, earn out and counterclaims
- Acting as co-arbitrator in a CAM-CCBC arbitral proceeding re. acquisition of a company, enforcement of net amounts, discussion re. existence of the debt, *quantum debeatur* and contractual indemnities
- Acting as co-arbitrator in a CAM-CCBC arbitral proceeding re. major infrastructure project involving trade energy
- Acting as president of arbitral tribunal in a CIESP arbitral proceeding related to a major engineering and construction project
- Acting as chairperson in a CIESP multiparty arbitral proceeding referring exclusion of shareholder and liquidation of assets. Judicial litigation in parallel.
- Acting as co-arbitrator in a FGV corporate claim with multiple parties aiming the invalidity of various shareholders' deliberations, exclusion of shareholder and verification of assets, with injunctions to impede the increase of capital, exclusion of shareholder and violation of the non-compete clause. Judicial litigation in parallel (Minas Gerais)
- Acting as a sole arbitrator in a CIESP corporate demand aiming at the determination of assets and indemnity for default of non-compete clause. Judicial litigation in parallel before the courts of São Paulo

- Acting as chairperson of an arbitral tribunal constituted for a corporate claim with multi parties involving determination of assets, abuse of right to vote and conflicts of interest. Criminal aspects in discussion before State Courts in parallel with the arbitral proceeding. Civil Court proceedings preceded the arbitration
- Acting as chairperson in an AMCHAM arbitral tribunal in a proceeding regarding a complex international banking transaction
- Acting as co-arbitrator in an arbitral multiparty proceeding related to infrastructure project (engineering and construction)
- Acting as chairperson of a CAMCA (OAB/SP) arbitral tribunal in a conflict involving a law firm and one of its partners
- Acting as chairperson of an FGV arbitral tribunal constituted for a corporate claim involving the exclusion of a minority shareholder, seeking determination of assets and administrators' liabilities. Court litigation in course (São Paulo)
- Acting co-arbitrator in arbitral proceedings related to acquisition of company, price adjustment, non-compete, earn outs and others
- Acting as sole arbitrator or member of arbitral tribunal in several CIESP claims related to specific performance or redress for losses and damages on franchising, distribution and rendering of services agreements
- Acting as secretary for an Arbitral Tribunal in an arbitral proceeding involving structured trade finance

## EXAMPLES OF ARBITRAL PROCEEDINGS - ACTING AS COUNSEL

- Representation of partners in arbitration proceedings under CAMCA rules to determine assets, among other claims requests.
- Representing a Brazilian company in an ICC proceeding related to an M&A transaction
- Representing a Brazilian company in a CAM-CCBC proceeding related to a construction of a cellulosic plant, redress for losses and damages, force-majeure, additional costs, among others
- Representing a Brazilian company in a CAM-CCBC proceeding related to the termination of a contract, repayment of investments, economic and financial balance of the contract, as well as contractual indemnities
- Representing a company and its shareholders in a Câmara do Mercado (CAM) proceeding involving rights related to a former shareholder, non-compete, security for costs and a precautionary measure
- Representing a company in a CAM-CCBC proceeding related to the termination of the contract, redress for losses and damages and contractual penalties
- Representing a company in the electricity sector in an FGV proceeding involving the termination of a purchase and sale of energy agreement
- Representing a company in a CAM-CCBC proceeding involving M&A, redress for losses and damages, earn outs, price adjustment and others
- Representing a shareholder in an AMCHAM Brasil proceeding related to the nonperformance of a shareholder's agreement, abuse of control power and redress for losses and damages
- Representing a company in the electricity sector in an FGV proceeding involving purchase and sale of energy agreement
- Representing a major infrastructure, manufacturer company in a CAM-CCBC proceeding involving the supply of wind farm equipment, penalties due to breach of contract, out-of-scope services and early termination of the contract
- Representing a service provider in a multi-party FIESP/CIESP proceeding related to an M&A, involving redress for losses and damages, tort, price adjustment, earn outs and others
- Representing a major real estate company controlled by an international investment fund in a CAM-CCBC proceeding involving a hydroelectric power plant and commercialization of energy
- Representing a major multinational construction and engineering in a CAM-CCBC multiparty arbitral proceedings

related to a hydroelectric power plant in Brazil and energy trading

- Representing an American railroad transport company in an *ad-hoc* arbitral proceeding involving rendering of services of test and certification of subway's braking system, against a consortium constituted by Brazilian and foreign companies
- Representing a Swedish energy, cellulose and paper multinational company against a Brazilian company in preparation for a CAM-CCBC arbitral proceeding involving an EPC project. Parallel litigation before Brazilian and Finnish courts
- Representing a minority shareholder in a CAM-CCBC multiparty arbitral proceedings on withdrawal, liquidation of company and determination of assets. Judicial measures in preparation for arbitral proceedings before the courts of São Paulo
- Representing a multinational company in the energy and transport sector in an arbitral proceeding in the ICC discussing the economic financial balance of a contract for the construction of a wind farm against a leading Brazilian infrastructure company
- Representing a company controlled by an international investment fund in a CIESP proceeding on mergers and acquisitions. Precautionary measures, discussion on the jurisdiction of the arbitral tribunal and various parallel proceedings
- Representing a multinational leading consortium in the construction and energy sector in a multi-party proceeding in CIESP referring support facilities for the Jirau Project
- Representing a multinational company in the energy and transport sector in an international arbitral proceeding in CIESP to discuss the economic financial balance and defects in the construction project of facilities for the expansion of activities
- Representing one of the four largest paper and cellulose companies in the country in a CAM - CCBC arbitration involving breach of contract and damages against one of the three largest construction companies in Brazil
- Representing one of the main British traders of steel in an international arbitral proceeding in CAM-CCBC involving maritime law, international contracts, insurance and indemnification to third parties
- Representing a leading German telecommunications company on a dispute arising out of the insurance/turnkey contract in a hydroelectric power plant in Brazil. ICC international arbitration involving multiple parties and multiple contracts. Parallel state court litigation in the courts of Paraná
- Representing a major international manufacturer in an international ICC arbitration which discussed breach and termination of EPC contracts and related insurance in the construction of several hydroelectric power plants in Brazil, involving multiple parties, including a public entity
- Representing a leading Brazilian mining company in two FGV connected arbitration proceedings related to mining/mergers and acquisition/construction issues. Parallel litigation before the civil courts of Rio de Janeiro
- Representing a foreign power generator equipment producer against a Brazilian thermoelectric company involving early termination of an agreement and repossession of all power generating equipment. Arbitration proceeding conducted in the ICC. Judicial proceedings conducted in the courts of the state of Rio Grande do Norte
- Representing a major international agribusiness company in an international CIESP arbitration, regarding the plant construction turn-key agreement, supply of goods, manpower, construction and maintenance of a sugar and alcohol plant
- Representing a French investor who acquired equities of a Brazilian agribusiness company. Multiparty dispute arising from price adjustment and inconsistencies in the financial statements in CAM-CCBC
- Representing an international automotive maker – Brazilian branch and international holding company – against its distributors in El Salvador and Honduras in an *ad-hoc* international proceeding under the UNCITRAL Rules
- Representing a major Brazilian agribusiness company as Brazilian co-counsels in preparation for an ICC arbitration in a dispute related to complex banking transactions and derivatives issues. Parallel judicial litigation held simultaneously in São Paulo courts and New York Courts
- Representing a consortium headed by a major Brazilian construction company in a multiparty ICC arbitration proceeding arising out of a number of connected agreements, (insurance agreement and a construction turn-key agreement, in a hydro electrical plant in the South of Brazil). Parallel judicial litigation held simultaneously in São Paulo courts
- Representing a major international agribusiness company in a CMA arbitration proceeding, regarding a joint venture agreement, shareholder agreements, breach of confidentiality, false and misleading representation and warranties, violation of trade secret, among others
- Representing a leading Brazilian contractor in a multiparty CIESP proceeding, regarding a disaster in a Small Power Plant (PCH) involving investigation of causes, scope of each of contractors/subcontractors and determination of amounts to redress losses and damages
- Representing a major petrochemical company in an AMCHAM dispute related to a supply agreement entered into

with a Brazilian mixed-capital company

- Representing a US inoculants manufacturer in two simultaneous arbitration disputes (ARBITAC) against a Brazilian manufacturer, regarding the acquisition of equity interest by the US manufacturer, representations and warrants violation, intellectual property, execution of shareholder agreement and verification of assets. Parallel judicial proceedings in Paraná Courts
- Representing a Japanese company in an arbitration proceeding related to the supply of train wagons to a Brazilian transportation company (project and accounting expert examination) in the International Chamber of Commerce – ICC
- Representing an American oil company in a multimillion-dollar dispute arising out of a number of agreements (including but not limited to prospecting and supply of petrol) in the International Chamber of Commerce - ICC. Judicial litigation conducted simultaneously in the courts of New York and Rio de Janeiro
- Representing a leading Brazilian contractor in an ICC proceeding, regarding a disaster during the construction of a pipeline system for natural gas distribution and supply, involving a State and Brazilian-mixed capital company
- Representing a leading Brazilian company in the paper-industry in a dispute related to a supply agreement with a buyer in Germany in the ICC
- Representing an electric equipment supplier against a Brazilian electric sector provider in an FGV arbitration dispute. Conduction of judicial proceedings – leading case - to enforce the arbitration clause conducted in the state courts of Rio de Janeiro
- Representing a state electricity company in a multiparty international contractual dispute over the construction of a thermal power plant in the ICC
- Representing a major energy producer in Brazil in several disputes arising from supply agreements entered into with a local purchaser
- Representing a foreign shareholder in a corporate dispute of a reforestation industry in the CMA
- Representing a mining company in an ad-hoc arbitration initiated by a Brazilian engineering company in São Paulo under UNCITRAL rules. Judicial litigation conducted simultaneously in the courts of São Paulo
- Representing a shareholder in a corporate dispute within the private equity industry in an ad hoc arbitration conducted in São Paulo under UNCITRAL rules
- Representing a Brazilian telecom operator in international arbitration conducted by CAM-CCBC, in a corporate dispute against foreign investors

## PUBLICATIONS IN BRAZIL AND ABROAD

- ***“The Future of Arbitration: The X CAM-CCBC Arbitration Congress”***. BARALDI, Eliana, SANTANA, Giovanna. VAZ, Paula Akemi Taba, RAMOS, Caio Henrique de Campos. 2024. Available: <https://dailyjus.com/news/2024/02/the-future-of-arbitration-the-x-cam-ccbc-arbitration-congress>
- ***“Drafting the arbitration agreement: the importance of express provision about the authority of the arbitral tribunal and the state courts”***. BARALDI, Eliana, SANTANA, Giovanna. VAZ, Paula Akemi Taba, RAMOS, Caio Henrique de Campos. 2023. Available: <https://www.ibanet.org/drafting-arbitration-agreement-importance-express-provision>
- ***“A Arbitragem e a Administração Pública: Desafios da Transparência”***. BARALDI, Eliana; SANTANA, Giovanna Martins. Publicações da Escola Superior da AGU: Elas Escrevem Sobre Arbitragem. Brasília (DF), 2024
- ***“Infra Women Brazil. Resolução de disputas em infraestrutura”***. Coordenação da obra em conjunto entre Eliana Baraldi, Helena Abdo, Ana Marcato e Cristina Mastrobuono; organização Caio Henrique de Campos Ramos. 1. ed. Rio de Janeiro: Synergia, 2023
- ***“Arbitragem e Poder Judiciário”***. Coordenação da obra em conjunto entre Gilberto Giusti, Eliana Baraldi, Eduardo Vieira de Almeida, Gustavo Favero Vaughn; organização Paula Akemi Taba Vaz. 1. ed. Ribeirão Preto (SP): Migalhas, 2023
- ***“Iura novit curia em arbitragem: da perspectiva internacional aos tribunais brasileiros”***. In: GIUSTI, Gilberto; BARALDI, Eliana; ALMEIDA, Eduardo Vieira de; VAUGHN, Gustavo Favero (coords.). *Arbitragem e Poder*

*Judiciário: estudos sobre a interação entre as jurisdições arbitral e estatal. Ribeirão Preto (SP): Migalhas, 2023*

- **“Art. 14”**. BARALDI, Eliana; VAZ, Paula Akemi Taba. In: WEBER, Ana Carolina; LEITE, Fabiane de Cerqueira (coords.). *Lei de Arbitragem Comentada: Lei nº 9.307/1996*. São Paulo: Thomson Reuters Brasil, 2023.
- **“O princípio do Full Disclosure e a confidencialidade nas arbitragens societárias envolvendo companhias de capital aberto à luz da resolução CVM nº 80, de 29 de março de 2022”**. BARALDI, Eliana. ALMENDRA, Luisa Calado. In: NERY, Ana Luiza; MARIANI, Rômulo Greff (coord.). *Arbitragem e Processo Coletivo*. São Paulo: Thomson Reuters, *Revistas dos Tribunais*, 2022
- **“A Lei do Agronegócio. Mudança de Paradigma Para a Solução de Controvérsias: Arbitragem”**. BARALDI, Eliana. In: DA SILVA, João Paulo Hecker (coord.). *O Novo Agronegócio e Resolução de Disputas*. São Paulo: Ibmec, Almedina Editora, 2022
- **“Derivativos: Solução de Controvérsias Por Arbitragem À Luz Da Nova Lei Do Agronegócio”**. BARALDI, Eliana; VAZ, Paula Akemi Taba. In: GALLI, Francisco; FAVACHO, Frederico; REIS, Marcos Hokumura (coords.). *Gestão de Conflitos do Agronegócio*. Londrina: Thoth Editora, 2021
- **“Reflexões sobre o Cumprimento Forçado das Decisões dos Dispute Boards e a Arbitragem”**. BARALDI, Eliana. In: FIGUEIREDO, Augusto Barros de. SALLA, Ricardo Medina (coords.). *Manual de Dispute Boards. Teoria, Prática e Provocações*. São Paulo: Quartier Latin, 2021
- **“O Verdadeiro Valor de uma Sentença Arbitral. Reconhecimento e Execução”**. BARALDI, Eliana. Centro Ibero-Americano de Arbitragem (CIAR). CIAR International: *Revista LatAm The Latin American Lawyer* n. 19, Junho, 2021.
- **Intervenção de Terceiros em Arbitragens Coletivas**. BARALDI, Eliana. MARIANI, Rômulo Greff. In: MONTEIRO, André Luís; PEREIRA, Guilherme Setoguti J.; BENEDUZI, Renato. *Arbitragem Coletiva Societária*. São Paulo: *Revista dos Tribunais*, 2021.
- **Tutela Reparatória dos Direitos dos Acionistas. Reflexões sobre os Percentuais Mínimos de Participação Societária como Requisito para a Propositura de Ação Derivada contra Administradores e Ação de Responsabilidade contra o Controlador**. BARALDI, Eliana. In: CASTRO, Rodrigo Rocha Monteiro de; AZEVEDO, Luís Andre; HENRIQUES, Marcus de Freitas (coords.). *Direito Societário, Mercado de Capitais, Arbitragem e Outros Temas. Homenagem a Nelson Eizirik*. São Paulo: Quartier Latin, 2021.
- **Arbitragem nas Sociedades de Advogados**. BARALDI, Eliana. Centro de Estudos das Sociedades de Advogados (CESA) Anuário 2019. Migalhas: Ribeirão Preto, 2019.
- **Mediação nas Sociedades de Advogados**. BARALDI, Eliana. MONTEIRO DE BARROS, Vera Cecília. In: *Mediação Empresarial. Experiências Brasileiras*. Org. Adolfo Braga Neto. São Paulo : Editora CLA Cultural, 2019.
- **Caso Parque das Baleias. Superior Tribunal de Justiça. 1ª Sessão. Conflito de Competência nº 139.519/RJ. Ministro Relator Napoleão Nunes Maia Filho. J. 11.10.2017. Comentários ao Acórdão**. BARALDI, Eliana. In: *Revista Brasileira de Arbitragem* Nº 58, CBAr – Comitê Brasileiro de Arbitragem e Kluwer Law International : São Paulo, 2018

- **A globalização, o ambiente de solução de controvérsias no Direito Internacional e a posição do Brasil**. Baraldi, Eliana. Chapter of book in: *Estudos de Direito: Uma Homenagem ao Prof. José Carlos de Magalhães*. Baptista, Luiz Olavo; Visconte, Debora; Alves, Mariana Cattel Gomes. (orgs.); Palma, Tania F. Rodrigues (coordenadora). São Paulo: Atelier Jurídico, 2018.
- **Arbitragem e seguros: reflexões sobre a transmissão dos efeitos da cláusula compromissória**; BARALDI, Eliana B.; SCHAEFFER, Caroline. Chapter of book in: NASCIMBENI, Asdrubal Franco. BERTASI, Maria Odete. RANZOLIN, Ricardo Borges (Coord.) **Temas de Mediação e Arbitragem**. São Paulo: Lex, 2017. chapter 5
- **Arbitragem e Contratos com a Administração Pública**. BARALDI, Eliana. Chapter of Book. In: *A Reforma da Arbitragem*. Coord. Melo, Leonardo de Campos e Beneduzi, Renato Resende. Forense: Rio de Janeiro, 2016
- **Nueva Ley Brasileña de Arbitraje: Los Principales Cambios y el Nuevo Escenario**; article by Eliana Baraldi and Marina Morelli. In: *Revista Internacional de Arbitraje* nº 23. Legis : Bogotá, 2015
- **New Brazilian Arbitration Act: The Main Changes and the New Scenario**; article by Eliana Baraldi and Marina Morelli. In: *World Arbitration and Mediation Review*, volume 9:3. Institute for Transnational Arbitration, JurisNet : Dallas, 2015



- **O Novo Regulamento de Arbitragem da London Court of International Arbitration**; article by Eliana B. Baraldi and Marina Morelli. *In: Revista Brasileira de Arbitragem* Nº 46, CBAr – Comitê Brasileiro de Arbitragem e Kluwer Law International : São Paulo, 2015
- **Extensão dos Efeitos da Cláusula Compromissória a Partes Não Signatárias**; chapter in book by Eliana B. Baraldi, Ana Carolina Beneti and Elina Cunha. *In Arbitragem e Mediação-Temas Controvertidos*. Joaquim de Paiva Muniz, Fabiane Verçosa, Fernanda Medina Pantoja e Diogo de Assumpção Rezende de Almeida (Coord.). Forense : Rio de Janeiro, 2014
- **Investment Arbitration and Public-Private Partnership Agreements**; chapter in book by Eliana B. Baraldi and Jorge Vargas Neto. *In Investment Protection in Brazil*. Org. Daniel de Andrade Levy, Ana Gerda de Borja, Adriana Noemi Pucci. Kluwer Law International BV : The Netherlands, 2013
- **Arbitragem como Meio de Solução de Controvérsias em Investimento: Aspectos Processuais**; chapter in book by Eliana B. Baraldi, Daniel Aun, Gilberto Giusti and Priscila Knoll Aymone. *In: Revista Brasileira de Arbitragem-Special September Edition/2011-The Protection of the Foreign Investment*. Coordination: Brazilian Arbitration Committee. Ed. Síntese: São Paulo, 2011
- **Novo regulamento da Corte Internacional de Arbitragem da Câmara de Comércio Internacional é divulgado em Paris**. Article by: Eliana B. Baraldi and Ana Carolina Beneti, September/2011. *In: <http://www.bmfbovespa.com.br/juridico/noticias-e-entrevistas/Noticias/Novo-regulamento-da-Corte-Internacional-de-Arbitragem-da-CCI-busca-garantir-celeridade-dos-procedimentos.asp>*

## CLASSES AND LECTURES ABROAD

- Class, as visiting professor, Lecture at the University of Salamanca on Arbitration and Mediation in Commercial Practice  
Salamanca, Espanha, March 8, 2024 (online)
- Participation in the Podcast “CAM-versando” organized by pelo CIAM-CIAR  
Madrid, Espanha, January 31, 2024 (online)
- Participation in the Hard Talk “International Dispute Resolution - Hot Topics Around the Americas”, at “ICDR Americas Conference”  
México City, México, September 27-28th, 2023
- Participation in the panel “*Perspectiva de los abogados de parte*”, at “DRBF Central America Regional Conference”  
Tegucigalpa, Honduras, September, 8, 2023
- Invitation to attend the meeting from the “Grupo Latinoamericano de Arbitraje”  
Mexico, July 7, 2023
- Participation in the virtual session “El sistema de solución de controversias con los contratos FIDIC”, organized by the “Comité de Solución de Controversias en Obras de Infraestructura de la International Chamber of Commerce México (ICC México)”  
Mexico, May 5, 2023 (online)
- Participation in the panel “*Contratos conexos o coligados*”, at the “XVII Congreso Internacional de Arbitraje del IPA – Instituto Peruano de Arbitraje, organized by the IPA  
Lima-Peru, April 27, 2023
- Class, as visiting professor, about “*International and Comparative Law*”, at Auburn University, Alabama, USA, at

invitation of Professor Tripp Haston  
Auburn-Alabama, USA, March 30, 2023 (online)

- Participation in the panel **“Especialistas explican qué más hay que considerar en arbitraje internacional”**, at the “V Seminario Comercio Internacional, Inversión y Arbitraje”, organized by RED ARB MED Asociación Civil Pro Arbitraje y Mediación, Cátedra de Régimen Jurídico Del Comercio Exterior de la Facultad de Derecho – UdelaR Montevideo-Uruguay, March 16, 2023
- Participation in the panel **“Brazil & England - who got it right? A debate on the Sulamerica vs Enesa and Gol vs MatlinPatterson cases”**, at the Brazil-UK Arbitration Summit 2022, organized by the Chartered Institute of Arbitrators  
São Paulo-Brazil, October 19, 2022
- Class on **“Introduction to Arbitration”**, at the Capacity Sharing Program, organized by the Chartered Institute of Arbitrators  
Manaus-Brazil, October 13, 2022
- Participation in the panel **“How is the modernization of Construction Law progressing?”**, at the III International Congress of Construction Law IPA, organized by the Peruvian Institute of Arbitration.  
Lima - Peru, October 12, 2022 (online)
- Participating in the panel **“U.S. Discovery in International Arbitration? What a Brazilian Lawyer must know about 28 US code § 1782”**, organized by the NYU Law International Arbitration Association and the Brazilian Legal Society (BLS) – NYU School of Law  
New York -USA, April 26, 2022 (online)
- Participating in the panel **“Efficiency in International Arbitration”**, in the seminar **“CLS Brazil Forum 2022 – Challenges and Perspectives”**, organized by Columbia Law School Brazilian Association  
New York-USA, April 8, 2022 (online)
- Class, as visiting professor, about **“International and Comparative Law”**, at Auburn University, Alabama, USA, at invitation of Professor Tripp Haston  
Auburn-Alabama, USA, March 16, 2022 (online)
- Participating in the panel **“Modalidades de Contratación y controversias en Asociaciones Público Privadas”**, in conference organized by the Instituto Peruano de Arbitraje  
Lima, Peru, 25 de outubro de 2021 (online)
- Participating in the panel **“Arbitraje, Tecnología y Abogacía”** at VII Venezuelan Congress of Arbitration, organized by the Venezuelan Association of Arbitration  
Caracas-Venezuela, July 19, 2021 (online)
- Participating in the panel **“Ethical Issues”** at the 1<sup>st</sup> Brazilian Arbitration Week in London organized by the Queen Mary University of London  
London-United Kingdom, June 15, 2021 (online)
- Class, as a Visiting Professor, at the University of Miami about **“International Arbitration in Brazil”** in the LLM Program of International Arbitration  
Miami-FL, United States, April 24, 2021 (online)
- Class, as a Visiting Professor, at the University of Auburn about **“International Comparative Law – Asia, South & North America”** in the study group in Comparative Law of the legal systems: Singapore, Hong Hong, Mexico and Brazil  
Auburn-AL, United States, April 17, 2021

- Participating in an online interview organized by Women Way in Arbitration - WWA Latam during the International Women's Day  
Buenos Aires-Argentina, March 8, 2021 (online)
- Participating in the panel "**Will culture take over the law?**" at the Mid-Year Meeting of IADC – International Association of Defense Counsels  
Chicago-Illinois, United States, February 16, 2021 (online)
- Participating in the panel "**Tertulia Sessions – ICDR Y&I Sponsored**" at the event "ICDR America's Conference 2020", organized by the ICDR – International Centre for Dispute Resolution  
Miami-FL, Estados Unidos, December 1<sup>st</sup>, 2020 (online)
- Participating in the panel "**Dispute Boards en Latinoamérica, Preguntas Frecuentes**" organized by the ICC Costa Rica  
San José-Costa Rica, November 27, 2020 (online)
- Participating in the panel "**Beware the Fine Print: 5 Years Later – Does Arbitration Disempower Consumers from Bringing Class Actions in the US and Other Countries?**" at the event "2020 Virtual Annual Meeting: Empowerment" organized by ABA – American Bar Association, International Law Section  
Miami-FL, United States, June 16, 2020 (online)
- Participating in the panel "**Manejo de la prueba en el arbitraje de construcción**" organized by Women Way in Arbitration Latin America – WWA LATAM and by Centro de Arbitraje y Mediación (CAM) de la Cámara de Comercio de Santiago (CCS) – CAM Santiago  
Santiago-Chile, June 10, 2020 (online)
- Participating in the Panel "**El Árbitro de emergencia: la oportuna utilización y sus efectos**", in the 3<sup>o</sup> ICC Bolivia Arbitration Day  
Santa Cruz de La Sierra-Bolivia, August 27, 2018
- Participating in the panel "**The Disputes Investor Cometh: Global Rise of Third-Party Disputes Finance in Litigation and International Arbitration**" at the Annual Meeting of IADC-International Association of Defense Counsel  
Lisbon-Portugal, July 10, 2018
- Participating in the panel "**So You Have an Arbitration Award–Now What?**" at ABA-SIL (American Bar Association, Section of International Law, Spring Meeting)  
Nova York-NY, April 19, 2018
- Participating in the panel "**Clausulas Escalonadas en Contratos de Construcción**" in the ICC Annual Construction Conference - IX CAI Costa Rica- Conferencia Internacional de Arbitraje da Costa Rica  
San José, Costa Rica, March 8, 2018
- Participating in the Panel "**Dealing with allegations of illegality and corruption in international arbitration**" in the IADC- International Association of Defense Counsel Mid-Year Meeting, 2018  
Palm Springs-CA, La Quinta Resort & Spa, California, February 14, 2018
- Participating in the Panel "**The Legacy of the Argentine Gas Sector Cases in Investor-State Arbitration**" in the ABA-SIL (American Bar Association, Section of International Law) Fall Meeting 2017  
Miami-FL, JW Marriott, October 28, 2017
- Participating in panel "**Selecting the Arbitral Tribunal**" at the 8<sup>th</sup> Annual Arbitration Conference organized by AIJA –Asociacion Internationale de Jeunes Advocats  
New York, New York Bar Association, October 7<sup>th</sup>, 2016

- Panel Participation “**Counsels’ Ethical Obligations in International Arbitration-Differing Norms and Expectations on the Production of Evidence for Party Representatives**”. 10th Americas Workshop of the Institute for Transnational Arbitration  
Mexico City, JW Marriott, November 30 to December 1<sup>st</sup>, 2015
- Lecture on “**Foreign Direct Investment, Infrastructure and Arbitration with Public Administration in Brazil – Public-Private Partnerships in Brazil**” in the seminar of Contratos Administrativos, Arbitraje Comercial y de Inversion in Brasil, USA, Mexico and Peru, Lecciones para la Empresa, Árbitros y Juzgadores  
Mexico City, ANADE-Asociación Nacional de Abogados de Empresa, Colegio de Abogados, August 25, 2015
- Panel Participation “**Is international arbitration really open to new faces?**” at the 27<sup>th</sup> Annual ITA Workshop on Subconscious Influences in International Arbitration. ITA – Institute for Transnational Arbitration  
Dallas-TX, Westin Galleria, June 17-19, 2015
- Lecture on “**Solución de Controversias no régimen legal e inversiones en las concesiones de obras públicas en Chile y Brasil**” no seminário El Arbitraje: Apoyo a las relaciones comerciales entre Brasil y Chile.  
CAM-Santiago – CAM-CCBC  
Santiago, Chile – CAM Santiago, April 9, 2015
- **Miami International Conference**, ICDR- International Centre for Dispute Resolution  
Miami - Coral Gables-, The Biltmore Hotel, January 28-30, 2015
- Lecture on “**Pre-Closing M&A Disputes**” at the Half Year Conference-AIJA  
Santiago, Chile, Hotel Intercontinental, November 19-24, 2014

## CLASSES AND LECTURES IN BRAZIL

- Participation in the panel “**Arbitragem nos Contratos de Seguro e Resseguro – A atipicidade dos contratos de resseguro encontra a especialidade dos Árbitros**”, in VI Congresso Visão Crítica da Arbitragem, organized by AMCHAM - SP  
São Paulo-SP, november 24, 2023
- Participation in the Hard Talk “**O standard de prova na visão de quem produz**”, at the “SPAW – São Paulo Arbitration Week”  
São Paulo-SP, October, 19, 2023
- Participation in the panel “**Solução de conflitos no agronegócio**”, organized by VBSO Advogados  
São Paulo-SP, August, 30, 2023
- Participation in the panel “**Arbitragem no Mercosul**”, no “VII Congresso de Mediação de Arbitragem”, organized by “Seminário de Mediação e Arbitragem – MedArb”  
João Pessoa-PB, August, 17, 2023
- Participation in the panel “**Direito Societário e Arbitragem: O princípio do full disclosure e a confidencialidade nas arbitragens societárias envolvendo companhias de capital aberto à luz da Resolução CVM nº 80, de 29 de março de 2022**”, at “VI Congresso de Arbitragem CBMA”

Rio de Janeiro-RJ, August, 11, 2023

- Participation in the panel "**Uso de Tecnologia nos Processos de Arbitragem**", organized by Subseção de Pinheiros da Seção de São Paulo da Ordem dos Advogados do Brasil – OAB/SP  
São Paulo-SP, August, 8, 2023
- Participation in the panel "**Arbitragem nas sociedades de economia mista**", at the "1º Congresso de Arbitragem e Administração Pública", organized by Canal Arbitragem  
Brasília-DF, June 14, 2023
- Participation in the panel "**Nova geração de arbitralistas**", at the "II Conferência Nacional de Arbitragem", organized by the Arbitration Special Commission from the Brazilian Bar Association  
Florianópolis-Santa Catarina, April 28, 2023
- Class about "**Arbitrabilidade**", as visiting professor in the Post-Graduation at COGEAE-Coordenadoria Geral de Especialização, Aperfeiçoamento e Extensão – Pontifícia Universidade Católica de São Paulo - PUC, at invitation of Professor Claudio Finkelstein  
São Paulo-SP, May 16, 2023
- Participation in the panel "**Arbitragem e Poder Judiciário – conversando sobre a realidade do controle jurisdicional das sentenças arbitrais**", at the event "New Challenges of Brazilian Arbitration", organized by Migalhas  
São Paulo-SP, November 17, 2022 (online)
- Organization of the panel "Arbitration and Judicial Power" at the National Congress of Law Firms organized by CESA - Centro de Estudos das Sociedades de Advogados  
São Paulo-SP, November 9 and 10, 2022
- Participation in the panel "**Como assegurar o cumprimento imediato das decisões dos DBs Adjudicatórios**", organized by the Specialized Mediation and Arbitration Chamber  
São Paulo-SP, November 03, 2022 (online)
- Participation in the panel "**Cláusula de Resolução de disputas nos contratos de construção**", ", at the X International Congress of IBDIC - Pullman São Paulo Hotel, organized by IBDIC Brazilian Institute of Construction Law  
São Paulo-SP, September 02, 2022
- Lecture on "**Desafios da mulher no mercado de trabalho da Advocacia**", organized by the Seminar on Mediation and Arbitration - MedArb  
João Pessoa-PB, August 25, 2022
- Lecture on "**Procedimento Arbitral**", organized by IBDIC- Brazilian Institute of Construction Law  
São Paulo-SP, July 15, 2022
- Class on "**Dever de Revelação do Árbitro**", in the Arbitration in Three Stages course, organized by AASP- Association of Lawyers of São Paulo  
São Paulo-SP, June 13, 2022

- Participating in the panel **“Aspectos contemporâneos da Gestão de Conflitos”**, in the III Congresso Brasileiro de Gestão de Conflitos, organized by Universidade Estadual de Londrina-PR  
Londrina-PR, May 3rd, 2022
- Class about **“Arbitrabilidade”**, as visiting professor in the Post-Graduation at COGEAE-Coordenadoria Geral de Especialização, Aperfeiçoamento e Extensão – Pontifícia Universidade Católica de São Paulo - PUC, at invitation of Professor Claudio Finkelstein  
São Paulo-SP, April 19, 2022
- Participating in the panel **“Live IBMEC: Desafios da Arbitragem Comercial no Brasil”** organized by IBMEC  
São Paulo-SP, February 16, 2022 (online)
- Participating in the panel **“Arbitragem e Administração Pública”** in the series *Leading Cases em Arbitragem* organized by Arbitration Channel  
São Paulo-SP, October 26, 2021 (online)
- Organizing and participating in the panel **“Presente e Futuro da Arbitragem”** in the special edition in celebration of 25th Anniversary of the Brazillian Arbitration Act, under the auspices of Arbitration Channel  
São Paulo-SP, September 28, 2021 (online)
- Participating in the panel **“Carreira do Jovem Arbitralista”**, organized by CBMA (Centro Brasileiro de Mediação e Arbitragem)  
Rio de Janeiro-RJ, August 25, 2021 (online)
- Class about **“The duty of disclosure of the arbitrator”** at the Course **“Arbitragem em Três Fases: Métodos, Práticas e Técnicas”** organized by AASP  
São Paulo-SP, July 16, 2021 (online)
- Participating in the panel **“21 Considerations about the Arbitration in the CAM-AMCHAM 2021”** in the IV Congress of Critical Vision of Arbitration organized by the Brazilian American Chamber of Commerce - Amcham-Brasil  
São Paulo-SP, June 23, 2021 (online)
- Participating in the panel **“Limits to the the expert witness and of the technical assistant in the engineering, economic and accounting experience”** in the V Congresso Med-Arb de Mediação e Arbitragem  
June 3, 2021 (online)
- Participating in the panel **“Mediation and Arbitration at the Law Firms”**, organized by the Comission of Culture and Events of the Brazilian Bar Association – São Paulo Chapter  
São Paulo-SP, May 17, 2021 (online)
- Organizing and participating at the panel **“Annulment of arbitral Awards”** at the Online Meeting of the Comittee of Arbitration from CESA – Center of Studies of the Law Firms  
São Paulo-SP, May 14, 2021 (online)
- Participating in the panel **“Techonologie at the agribusiness: impacts in contracts and in the conflict resolution system”**, in the II Brazilian Congress of Conflicts Management, organized by the IBGConf - Brazilian Institute of

Conflict Management

Londrina-PR, April 30, 2021 ([online](#))

- Organizing and participating in the panel **“O verdadeiro Valor de uma sentença arbitral – reconhecimento e execução”**, organized by Centro Iberoamericano de Arbitraje (CIAR) and Arbitration and Mediation Center of the Brazilian Bar Association (CAMCA)  
São Paulo-SP, March 24, 2021 ([online](#))
- Participating in the panel **“Desafios da mulher na advocacia pública e privada e no mercado de trabalho”**, organized by Pontifical Catholic University of Paraná (PUCPR)  
Curitiba-PR, March 11, 2021 ([online](#))
- Participating in the Second *HardTalk Prova. Apuração de haveres: Quais os desafios da apuração de haveres pós-crise? Como os balanços refletirão a crise? É o momento de se falar sobre fluxo de caixa descontado?* organized by *Canal de Arbitragem* and *Cultcorp Cultura Corporativa*  
São Paulo-SP, February 19, 2021 ([online](#))
- Class on **“Written Submissions in Arbitration”** at the Course *“Advocacy Skills: sophistication, efficiency e organization”*, organized by Curso Preparatório de Arbitragem  
São Paulo-SP February 2, 2021 ([online](#))
- Class, as a Visiting Professor, in the Arbitration Basic Course organized by the Superior School of Law of Paraíba (ESA-PB) and by the Arbitration Committee of the of the Brazilian Bar Association in Paraíba (OAB/PB)  
João Pessoa-PB, December 7, 2020 ([online](#))
- Class, as a Visiting Professor, in the arbitration module of the LLM Course on Corporate Law at IBMEC-SP  
São Paulo-SP, October 5, 2020 ([online](#))
- Lecture on **“Contested issues in the determination of assets of the law firms regarding withdraw, exclusion and death”** at the 1<sup>st</sup> Law Firms Seminar, organized by the Permanent Committee of Law Firms from the Brazilian Bar Association in São Paulo (COMSA)  
São Paulo-SP, September 29, 2020 ([online](#))
- Participating in the panel **“Evidence and Expert Examination in M&A and Agribusiness”** at the 1<sup>st</sup> Cycle of Lectures *“Women, Agribusiness e Arbitration”*, at the initiative of CAMAGRO – Arbitration and Mediation Chamber of Agribusiness and organized by Canal Arbitragem  
São Paulo-SP August 24, 2020 ([online](#))
- Participating in the panel **“Arbitration Costs in the Post-Pandemic – Vantages, disadvantages and alternatives”** organized by the Center for Arbitration and Mediation of the Chamber of Commerce Brazil-Canada (CAM-CCBC)  
São Paulo-SP August 17, 2020 ([online](#))
- Participating in the panel **“Mediation and Arbitration at Law Firms”** organized by the Culture and Events Committee of the Brazilian Bar Association in São Paulo (OAB/SP)  
São Paulo-SP, July 23, 2020 ([online](#))
- Participating in the panel **“Iura Novit Curia and Arbitration”** organized by the Special Arbitration Committee of the Brazilian Bar Association in São Paulo (OAB/SP)

São Paulo-SP, July 16, 2020 (online)

- Participating in the panels **“Peculiarities of Arbitration involving the Public Administration”** organized by NEA – Núcleo Especial de Arbitragem do Norte  
Manaus-AM, June 9, 2020 (online)
- Participating in the First *HardTalk Prova. Apuração de haveres: Quais os desafios da apuração de haveres pós-crise? Como os balanços refletirão a crise? É o momento de se falar sobre fluxo de caixa descontado?* organized by *Canal de Arbitragem* and *Cultcorp Cultura Corporativa*  
São Paulo- SP, June 5, 2020 (online)
- Participating in the panel **“The post-pandemic Mediation and Arbitration scenarios”** promoted by the CAMEAL – Mediation and Arbitration Chamber of Alagoas  
Maceió-AL, June 2, 2020 (online)
- Participating in the panel **“Mediation as a mechanism for administration of disputes in business contracts affected by the COVID-19”** organized by the Business Law Committee of the Brazilian Bar Association in São Paulo (OAB/SP), supported by OAB/SP Arbitration Chamber and OAB/SP Culture and Events Committee  
São Paulo- SP, May 19, 2020 (online)
- Participating in the panel **“Economic and financial imbalance of contracts due to the Covid-19 and alternative dispute resolution methods”** at the open meeting organized by the Mediation and Arbitration Committee of the Brazilian Bar Association in Londrina/PR  
Londrina-PR, May 13, 2020 (online)
- Participating in the panel **“The New Agribusiness Act and Dispute Resolution”** organized by CAMARB, supported by Federation of Agriculture of the State of Rio Grande do Sul- FARSUL, regarding arbitration in the context of agribusiness funding after effectiveness of the new Agribusiness Act (Act nº 13.986 of April 7, 2020)  
São Paulo-SP, April 30, 2020 (online)
- Participating in the panel **“Arbitration interface with the Judiciary and the enforcement of arbitral awards”** at the launching event of the Women Way in Arbitration Latin America – WWA LATAM in Brazil  
São Paulo-SP, March 4, 2020
- Participating in the panel **“Canvassing of Assets Criteria – Calculation Methods”** at the **“Canvassing of Assets in Law Firms”** event promoted by the Arbitration and Mediation Center of the Brazilian Bar Association (CAMCA)  
São Paulo-SP, February 13, 2020
- Class in the AMCHAM Business Training Program - PACE on Labor Arbitration, organized by the AMCHAM Business Training Program - PACE  
São Paulo-SP, November 29, 2019
- Participating in the panel on **“Advantages of Arbitration in Agribusiness”** in the First Edition of the event **“Elas Debatem Arbitragem”**, organized by CAMARB  
Recife-PE, November 28, 2019
- Participation in the panel **“Good governance practices within Law Firms - Ethics within and outside Law Firms”** at the **“Compliance for law firms”** event promoted by the Associação dos Advogados de São Paulo - AASP and



the International Compliance Institute - INCOM

São Paulo-SP, November 27, 2019

- Lecture on "**Appropriate Methods of Dispute Resolution in Agribusiness**" organized by the Chamber of Mediation and Arbitration of Alagoas - CAMEAL and by the Federation of Agriculture and Livestock of the State of Alagoas - FAEAL  
Maceió-AL, November 25, 2019
- Lecture on "**Mediation in Agribusiness**" at the Federation of Agriculture of the State of Rio Grande do Sul - FARSUL  
Porto Alegre-RS, Rio Grande do Sul, November 22, 2019
- Lecture on "**Evidence in Arbitration**" at the **Hard Talk** held at the Pinheiro Neto office, organized by Simonaggio Certeza Técnica  
São Paulo-SP, November 21, 2019
- Participation in the panel "**Corruption in Arbitration and the Arbitral Tribunal's Limits**" at the VI International Arbitration Congress, organized by CAM-CCBC  
São Paulo-SP, October 21, 2019
- Co-organization and participation in the panel "**Judicial Courts in Cooperation with Arbitration: a Trend or a Reality?**", Organized by the 2019 IADC - International Association of Defense Counsel at the Latin American Regional Meeting  
São Paulo-SP and Miami-FL, September 27, 2019
- Participation in the debate cycle on "**Iura novit curia x Contraditório na Arbitragem**", organized by CAM-CCBC and the Brazilian Association of Arbitration Students, Brazilian -ABEARb, with support from CAM-CCBC  
São Paulo-SP, September 24, 2019
- Participation in the Mediation in Agribusiness panel at the event on "**Arbitration in Agribusiness**", at FAELPA / SENAR, Organized by CAMARB  
João Pessoa-PB, September 19, 2019
- Participation in an accountants training to act in arbitration proceedings at the Regional Accounting Council of the State of São Paulo - CRC, coordinated by Silvio Simonaggio  
São Paulo- SP, August 30, 2019
- Class, as visiting professor, at the LLM in Corporate Matters at IBMEC (coord. by professors Gustavo Favero Vaughn and Fernando Maluf), on "**Mediação Empresarial**"  
São Paulo-SP, August 26, 2019
- Co-Organization and participation in the "**Café da Manhã ArbitralWomen | ERA Arbitration Pledge**", during the 18th International Congress of the Brazilian Arbitration Committee  
Brasilia-DF, August 23, 2019
- Participation in The Panel "**Post-M&A Arbitration**" at the IV International Arbitration Congress CBMA  
Rio de Janeiro-RJ, August 9, 2019

- Participating in the Panel “**Advantages of Arbitration in the Agribusiness**” in the Expolondrina 2019, organized by CAMARB, CAM-FIEP and SRB  
Londrina- PR, April 8, 2019
- Participating in the Panel “**Arbitragem: Universo Masculino?**” in the V CBAME – Congresso Brasileiro de Arbitragem e Mediação Empresarial  
São Paulo-SP, PUC – Pontifícia Universidade Católica, October 5, 2018
- Participating in the Panel “**Mediation And Arbitration In Law Firms**”, in the 8<sup>th</sup> Congresso of Law Firms, organized by the Sindicato das Sociedades de Advogados de São Paulo – SINSA  
São Paulo-SP, August 10, 2018
- Participating in the panel “**The Disputes Investor Cometh: Global Rise of Third-Party Disputes Finance in Litigation and International Arbitration**” at the Annual Meeting of IADC-International Association of Defense Counsel  
Lisbon-Portugal, July 10, 2018
- Participating in the panel “**Hot Topics**” no I Congresso Norte de Arbitragem  
Manaus-AM, May 27, 2018
- Participating in the panel **ICC-YAF (International Chamber of Commerce – Young Arbitrators Forum): Q&A sobre Procedimento Arbitral – Provas**  
Manaus-AM, May 26, 2018
- Participating in the Panel “**Equality of Parties**” in the International Congress of CBAr-Brazilian Arbitration Committee  
Gramado-RS, Hotel Wish Serrano, September 25, 2017
- Participating in the Panel “**Mediation as a Tool for the Modern Counsel**” organized by CONIMA – National Council of Arbitration and Mediation Providers  
São Paulo-SP, Souto Correa Advogados, September 21, 2017
- Participating in the Panel “**Arbitration and Gender**” in the event organized by Prof. Alessandro Octaviani on “Arbitration and Complex Economic Issues.”  
São Paulo-SP, University of São Paulo-USP, April 4<sup>th</sup>, 2017
- Participating in the panel “**Cross Border Discovery**” in the Latin American Regional Meeting of the IADC-International Association of Defense Counsels  
São Paulo-SP, TozziniFreire Advogados, March 31, 2017
- Participating in the Panel “**How to effectively solve disputes in real estate investments?**” In the 9th Real Estate Investments Annual Conference of the IBA-International Bar Association  
Rio de Janeiro-RJ, JW Marriott, March 30, 2017
- Organizing and participating in panel with Rafael Francisco Alves on “**Arbitrators Applying the Law**”. CBAr-Comitê Brasileiro de Arbitragem  
São Paulo-SP, Mundie Advogados, August 25, 2016

- Participating in panel on “**Arbitration and Corruption**”, part of the II Round of Arbitral Debates organized by the NDEG – Núcleo de Direito, Economia e Governança da Fundação Getúlio Vargas – São Paulo and ABEARB- Associação Brasileira de Estudantes de Arbitragem  
São Paulo-SP, FGV Auditorium, August 24, 2016
- Organizing Seminar on “**Negócios Jurídicos Processuais na Arbitragem**”. CBAr-Comitê Brasileiro de Arbitragem  
São Paulo-SP, Auditório da CIESP/FIESP, 2 de junho de 2016
- Organizing and participation in panel with de Leonardo Campos Melo on “**The first Ten Years on Ordering of Foreign Arbitral Awards: a Critical View**”. CBAr-Comitê Brasileiro de Arbitragem  
São Paulo-SP, Machado Meyer, Sendacz e Opice, November 12, 2015
- Organization and Panel Participation for the IV **Mesa Redonda sobre Arbitragem de Investimentos do CBAr- Comitê Brasileiro de Arbitragem**  
São Paulo-SP, Mundie Advogados, October 25, 2015
- Organizing and participating in panel with Octávio Fragata Martins de Barros on “**The Convincing of the Arbitrator**”.  
São Paulo-SP, CIESP/FIESP Auditorium, October 15, 2015
- Participation on the opening panel of the **VI Competição Brasileira de Arbitragem**, organized by CAMARB | ICCA | ICC-YAF | ICDR  
São Paulo SP, FAAP, October 1<sup>st</sup>, 2015
- Organizing and participating in panel with Carlos Eduardo Stefen Elias on “**Impartiality of Arbitrators**” – CBAr- Comitê Brasileiro de Arbitragem  
São Paulo-SP, Lefosse Advogados, August 21, 2015
- Lecture on “**Challenges on representing multinational companies in international arbitration**” at the seminar for International Trade and Dispute Resolution-the Swedish and Brazilian Experience in Arbitration and Mediation. AMCHAM-Swedcham  
São Paulo-SP, AMCHAM, April 28, 2015
- Lecture on “**Solución de Controversias no régimen legal e inversiones en las concesiones de obras**”
- Class on “**Arbitragem**” with visiting professor for the GV post graduate law program.  
Civil Procedure Course II  
São Paulo-SP, Fundação Getúlio Vargas, October 14, 2014
- Organization and participation of the event “**The Future of Investment Arbitration in Light of the Latest Developments**”, at III Round Table on Arbitragem de Investimentos of CBAr-Comitê Brasileiro de Arbitragem  
São Paulo-SP, De Vivo, Whitaker e Castro Advogados, May 7, 2014
- Lecture on “**Influence of the International Practices on the Domestic Arbitrations**” at the Seminar Arbitrating

in Germany-Arbitrating in Brazil, Prof. Karl-Heinz Böckstiegel as special guest. Organization of CAM-CCBC (Centro de Arbitragem e Mediação da Câmara de Comércio Brasil- Canadá) and German Institution of Arbitration (DIS)

São Paulo-SP, Hotel Renaissance, November 12, 2013

- Participation in the debate and round table at ***“The New IBA Guidelines on Party Representation in International Arbitration”***, YIAG-Young International Arbitration Group da LCIA-London Court of International Arbitration  
São Paulo-SP, Pinheiro Neto Advogados, September 18, 2013
- Organization and participation in the ***II Mesa Redonda sobre Arbitragem de Investimentos do CBAr-Comitê Brasileiro de Arbitragem***  
São Paulo-SP, Demarest, May 9, 2013
- Participation in the debate on ***“Novas legislações e novos regulamentos: uma nova prática arbitral?”*** at Jornada Prof. Guido Fernando da Silva Soares. CAM-CCBC (Centro de Mediação e Arbitragem da Câmara de Comércio Brasil-Canadá)  
São Paulo-SP, Faculdade de Direito da Fundação Getúlio Vargas, October 12, 2012
- Lecture on ***“O papel do advogado na arbitragem”*** no XI Congresso Internacional de Arbitragem do CBAr- Comitê Brasileiro de Arbitragem  
Porto Alegre-RS, Hotel Sheraton, September 15, 2012
- Participation in the debate on ***“A Arbitragem de Investimentos na América Latina”*** at I Round Table on Arbitragem de Investimentos do CBAr-Comitê Brasileiro de Arbitragem  
São Paulo-SP, Pinheiro Neto Advogados, May 10, 2012
- Lecture on ***“Medidas de urgência no Novo Regulamento de Arbitragem do CAM-CCBC”***, at the event Lançamento do Novo Regulamento de Arbitragem do CAM-CCBC (Centro de Arbitragem e Mediação da Câmara de Comércio Brasil Canadá)  
São Paulo-SP, Hotel Maksoud Plaza, December 14, 2011
- Lecture on ***“A Arbitragem como meio de solução de controvérsias”***, in the Seminar ***“O Direito e a crise financeira mundial. O que muda nas relações entre operadores do mercado”***  
São Paulo-SP, Insper, April 13, 2009
- Lecture at the conference ***“Latin American Oil & Gas-the ADR Practitioner’s Roundtable”*** (substitution for Gilberto Giusti), at the seminar Dispute Resolutions in the International Oil and Gas Business  
Organization: ICDR-International Centre for Dispute Resolution e AIPN-Association of International Petroleum Negotiators  
Rio de Janeiro-RJ, Hotel JW Marriott, October 21, 2008
- Lecture on ***“A evolução da arbitragem e resolução de controvérsias em relações de consumo”*** at the II Seminário Arbitragem em Contratos de Adesão- Coelho dos Santos Corretora de Seguros  
São Paulo-SP, Hotel Paulista Plaza, March 6, 2006
- Lecture at the seminar **Arbitragem Internacional**. Joint organization: AASP - Associação dos Advogados de São Paulo, São Paulo e CESA – Centro de Estudos das Sociedades de Advogados

São Paulo-SP, AASP, March 31, 2004

- Lecture at the seminar on the **Novo Código de Processo Civil**, Moderator: Prof. Miguel Reale  
Organized by the British Chamber of Commerce - Brasil  
São Paulo-SP, Centro Brasileiro Britânico, June 11, 2003
- Lecture at the seminar on **Contratos no Novo Código Civil** - AMCHAM Brasil - Câmara Americana de Comércio  
São Paulo-SP, AMCHAM, September 2002
- Lecture at the seminar on **Contratos no Novo Código Civil: Disposições Gerais**  
Cámara Oficial Española de Comercio en Brasil  
São Paulo-SP, Trench, Rossi e Watanabe Advogados, August 29, 2002
- Lecture at the seminar on **Principais Alterações introduzidas pela Lei 10.444/02 – Legislação Processual**  
Organized by CESA – Centro de Estudos das Sociedades dos Advogados  
São Paulo-SP, Associação dos Advogados de São Paulo, July 16, 2002
- Lecture at the seminar on **Principais Alterações introduzidas pelas Leis 10.352/01 e 10.358/01 - Legislação Processual** - Organization: CESA – Centro de Estudos das Sociedades dos Advogados  
São Paulo-SP, Pinheiro Neto Advogados, March 5, 2002